

CURRICULUM VITAE



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Present Status: President of James E. Alexander, Jr., MD, PA, a Professional Association incorporated in Texas, and partner in Healthcare Compliance Management, LLC, a consulting firm incorporated in Texas. Dr. Alexander and his partners established HCM in early 2002 and since that time he has been involved in numerous healthcare compliance consulting projects for major pharmaceutical and medical device manufacturers, large and small hospitals, cancer centers, large and small physician groups, other consulting entities as a special consultant, and legal firms (both as a consultant and as an expert witness).

Education: General Surgery residency at Naval Regional Medical Center, Portsmouth, Virginia from August, 1976 through July, 1980. While in training scored 100th, 100th, 99th, 99th percentiles on American Board of Surgery Resident's In-Training Exam during 4 years of residency respectively. Major emphasis Medicine Internship July, 1974 to July, 1975 at NRMC, Portsmouth. Diplomate of American Board of Medical Examiners 1975 with test scores in the 99th percentile. Attended Vanderbilt University School of Medicine 1970-1974. Received M.D. degree May 15, 1974 from Vanderbilt. Graduated number 3 in a class of 77. Was elected to AOA Honor Medical Society at Vanderbilt. At graduation received Weinstein Prize from Vanderbilt for excellence in clinical medicine. Received A.B. degree from Vanderbilt University in 1967, cum laude.

Military: Currently Captain (O-6) in U.S. Navy, Retired. Active Naval Reserve with final duty station as General Surgeon attached to Fleet Hospital 500, CBTZ 21, Naval Reserve Readiness Center, Dallas, Texas, from 1992 to 1996. Inactive Naval Reserve 1983 to 1992 after leaving active duty at Naval Hospital, Memphis. Chief of Surgery, Naval Hospital, Memphis, at Millington, Tennessee from 1980 to 1983. Residency in General Surgery at Naval Regional Medical Center, Portsmouth, Virginia, August, 1976 through July, 1980. Ship's Medical Officer (primary care general medicine) on USS Puget Sound (AD-38) July, 1975 to July, 1976. Major emphasis Medicine Internship July, 1974 to July, 1975 at Naval Regional Medical Center, Portsmouth, Virginia. On Navy scholarship during medical school. Served as Gunnery Officer/DASH Flight Officer and later Communications Officer on destroyer (USS John C. Waldron DD-699) from November, 1967 to October, 1969. Naval Officer Candidate School, Newport, Rhode Island, July, 1967 to October, 1967.

Previous Work experience:

From May, 2002, to February, 2015, Dr. Alexander served as an independent contractor part-time Associate Medical Director for the commercial health insurance division of Blue Cross and Blue Shield of Texas.

Until January, 2002, Dr. Alexander was Texas Medicare Contractor Medical Director (CMD) Medicare Part A and Part B, for TrailBlazer Health Enterprises, LLC, the Texas Medicare contractor, a position held for 5 years. Promoted to Medicare Contractor Medical Director (CMD) for Texas Medicare Part A and B April 1, 1997. Work with Medicare has included formation of local medical policy for Texas Medicare; direct liaison with (and maintaining optimal relations with) the physician and healthcare provider communities on Medicare issues; serving as a physician level resource to Medicare contractor personnel in the claims data analysis area for detection of overutilization and fraud/abuse; serving as physician medical advisor for the Medicare Medical Review area and performing direct physician medical record review in certain complicated cases; serving as a medical director resource to the Health Care Financing Administration (HCFA), now called the Centers for Medicare & Medicaid Services (CMS), both nationally and regionally; and participation in national Health Care Financing Administration (HCFA) projects including the annual

Relative Value Work (RVW) updates for the Resource Based Relative Value System (RBRVS), the Correct Coding Initiative (CCI) for medical service rebundling, the 5-year RVW refinements held in 1995 and 2000, and validation panels for the Practice Expense portions of the RBRVS. Additionally served on numerous CMD national workgroups: New Technology, Surgery, Dermatology, Endoscopy, and Anesthesiology Workgroups. For the final 3 years as a CMD, was Chairman of the New Technology – Surgery, Endoscopy, and Surgery Workgroups. In 2001 and early 2002, was the Chairman of the CMD Steering Committee, which is the main liaison committee of the CMDs with CMS Central Office and CMS Regional Offices.

Associate Medicare Medical Director for the Medicare division (Part A and Part B for the state of Texas) at Blue Cross/Blue Shield of Texas January, 1994 through March, 1997. During 1994 and 1995, approximately one-fifth of work time was on commercial health insurance business side of Blue Cross/Blue Shield of Texas with experience gained in managed care, utilization review, quality assurance, and work related to NCQA certification.

One of two general surgeons at Kimbro Medical Center, a multi-specialty group practice, from July, 1983 through December, 1993. Scope of practice was a broad range of general surgery which included laparoscopic surgery, surgical oncology, non-cardiac thoracic surgery, and diagnostic and therapeutic gastrointestinal endoscopy. Approximately 25 percent of practice was gastrointestinal endoscopy with a volume of approximately 150 endoscopy cases yearly. While at Kimbro Medical Center, was on the Board of Directors for 7 years with experience gained in traditional indemnity third-party reimbursement, Medicare/Medicaid, preferred provider organizations, and capitated HMO's. At Walls Hospital in Cleburne, was Chairman of the Quality Assurance and Credentials committee 1992, and member of the committee 1991, 1993. Also served as Chief of Surgery at Walls hospital for a 1 year term in 1988. Was Assistant Chief of Staff at Walls Hospital 1992.

Management and leadership experience in the U. S. Navy as a line officer and as a medical officer. As Chief of Surgery at Naval Hospital, Memphis was responsible for manpower and budget management for the surgery department comprising approximately 25 enlisted personnel and 10 officer

personnel including physician specialists in otolaryngology, ophthalmology, as well as general surgery. Was also Chairman of Credentials Committee, Quality Assurance Committee, and Tumor Board while Chief of Surgery at Naval Hospital, Memphis.

Miscellaneous:

Licensure: Active current Medical Doctor License in Texas

Diplomate of American Board of Surgery - March, 1981, Recertified - 1989, 1999, and 2009.

Fellow, American College of Surgeons - 1985 to present

Certification in Health Care Compliance (CHC) through the Compliance Certification Board (CCB) June 6, 2018, with re-certification April, 2020 until June 30, 2022

Certification by American Board of Quality Assurance Utilization Review Physicians 8/28/94, re-certified every 2 years through 2022

Member, S.A.G.E.S. (Society of American Gastrointestinal Endoscopic Surgeons) - approximately 1982 to present

Member, Dallas County Medical Society - 1994 to December 2017

Member, Tarrant County Medical Society - December 2017 to present

Member, Texas Medical Association - 1983 to present

Member, American Medical Association - 1983 to present

Member, AOA Honor Medical Society - 1974 to present

Member, American Association for Physician Leadership - 1993 to present

Member, Health Care Compliance Association – 2017 to present

Graduate of Intermountain Health Care Advanced Training Program in
Health Care Quality Improvement, May, 1996

Active Staff at Walls Regional Hospital, Cleburne, TX. 1983 - 1993

Clinical Staff, VA Medical Center, Dallas, Texas, 1994 – 2001
(performed limited clinical surgical duties with about 2 days of
clinical work plus one weekend of surgical call per month until mid-
1999)

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